THIRD QUARTER

MANAGING DIRECTOR'S REVIEW

Despite the negative impact of Covid-related disruption we continue to face in the country, our overall financial results for the third quarter of 2021 were relatively solid and steady. Understandably, we've seen an increase in customer requests for premium installment payments, and some fall off in policy renewals, but we continue to monitor and manage the situation effectively. The result of these efforts has been an increase in Net Income to \$6.05M (+16% over the same period last year).

Total income for the quarter rose 7%, driven largely by strong performance from our Agency business. Net Revenue from Contracts with Customers in this segment rose to \$16.8M, a 17.5% increase over 2020. A sharp focus on expenses company wide also helped with profitability in Q3, by limiting the increase in total expenses to just 3% over last year.

However, Covid and reinsurance rate increases took their toll on our Underwriting segment for the quarter. The business posted a modest result of \$514,267 in Net Income, which is a substantial decline from the \$1.3M it registered in Q3 2020. While we continually look for ways to mitigate rate adjustments for our customers, it proves extremely challenging in such a tight market.

Finally, I want to thank our customers, shareholders and Board of Directors for your continued support. In the ever-changing world we find ourselves in these days, it's comforting to know we can rely on something that has withstood the test of time so well.

Be safe.

Alister I. McKellar, FCII

all m'all

Managing Director



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at September 30, 2021 (amounts expressed in Bahamian dollars)

ASSETS 2 20,935,790 32,605,631 Cash and bank balances \$ 20,935,790 32,605,631 Term deposits 7,250,901 7,188,678 Accounts receivable 23,281,809 12,798,548 Due from insurance carriers 252,230 334,715 Investments in securities		Se	ptember 2021	December 2020		
Term deposits 7,250,901 7,188,678 Accounts receivable 23,281,809 12,798,548 Due from insurance carriers 252,230 334,715 Investments in securities 334,715 - fair value through profit or loss 9,023,317 8,246,055 - Amotized costs 10,942,490 11,015,510 Prepayments and other assets 1,022,132 1,102,055 Prepaid reinsurance premiums 24,822,850 21,682,877 Reinsurance recoveries 11,523,502 20,909,905 Right of use asset 301,196 412,798 Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES General Insurance funds: \$ 29,115,961 25,314,896 Unearned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 Other liabilities: 41,578,200 46,365,892 Other liabilities 7,882,9	ASSETS					
Accounts receivable Due from insurance carriers Investments in securities - fair value through profit or loss - Amotized costs - Injury 10,15,110 - Prepayments and other assets - 1,022,132 - 1,110,2055 - Prepaid reinsurance premiums - 24,822,850 - 21,682,877 - Reinsurance recoveries - 11,523,502 - 20,900,905 - Right of use asset - 11,523,502 - 20,900,905 - Right of use asset - 301,196 - 412,798 - Investment properties - 336,916 - 787,772 - Property, plant and equipment - 7,855,179 - 8,003,843 Total assets - \$117,748,312 - \$125,088,387 LIABILITIES - General insurance funds: - Uncarned premium reserve - \$2,115,961 - 25,314,896 - Outstanding claims - 12,462,239 - 21,050,996 - 41,578,200 - 46,365,892 - Other liabilities: - Accounts payable - 11,512,407 - 15,050,985 - Quit to reinsurers - 7,882,952 - 9,015,906 - 20,10,15,906 - 20,10,15,906 -	Cash and bank balances	\$	20,935,790	32,605,631		
Due from insurance carriers 252,230 334,715 Investments in securities	Term deposits		7,250,901	7,188,678		
Investments in securities	Accounts receivable		23,281,809	12,798,548		
- fair value through profit or loss - Amotized costs - I,0,24,1990 - I1,015,510 - Prepayments and other assets - I,0,22,132 - I,102,055 - Prepaid reinsurance premiums - 24,822,850 - 21,682,877 - Reinsurance recoveries - I1,523,502 - 20,909,905 - Right of use asset - I1,523,502 - 20,909,905 - Right of use asset - I1,523,502 - 20,909,905 - Right of use asset - I1,523,502 - 20,909,905 - Right of use asset - I1,523,502 - 20,909,905 - Right of use asset - I1,523,502 - Right of use asset - I1,523,502 - Right of use asset - Right of use asset - I1,523,502 - Right of use asset - Right of use asset - I1,523,502 - Right of use asset - Right of	Due from insurance carriers		252,230	334,715		
- Amotized costs	Investments in securities					
Prepayments and other assets 1,022,132 1,102,055 Prepaid reinsurance premiums 24,822,850 21,682,877 Reinsurance recoveries 11,523,502 20,909,905 Right of use asset 301,196 412,798 Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES General insurance funds: Unearned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 Outstanding claims 12,462,239 21,050,996 Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 <td cols<="" td=""><td>- fair value through profit or loss</td><td></td><td>9,023,317</td><td>8,246,055</td><td></td></td>	<td>- fair value through profit or loss</td> <td></td> <td>9,023,317</td> <td>8,246,055</td> <td></td>	- fair value through profit or loss		9,023,317	8,246,055	
Prepaid reinsurance premiums 24,822,850 21,682,877 Reinsurance recoveries 11,523,502 20,909,905 Right of use asset 301,196 412,798 Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES General insurance funds: Uncarned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 Outstanding claims 12,462,239 21,050,996 Other liabilities: 7,882,000 46,365,892 Other liabilities: 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital \$ 80,000 80,000 Retained earnings 29,712,237	- Amotized costs		10,942,490	11,015,510		
Reinsurance recoveries 11,523,502 20,909,905 Right of use asset 301,196 412,798 Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES General insurance funds: Unearned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 Other liabilities: 41,578,200 46,365,892 Other liabilities: 7,882,952 9,015,906 Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 80,000	Prepayments and other assets		1,022,132	1,102,055		
Right of use asset 301,196 412,798 Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES General insurance funds: Unearned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 Other liabilities: 41,578,200 46,365,892 Other liabilities: 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:-8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares 84,600 29,707,637 27,360,131 Non-controlling interest	Prepaid reinsurance premiums		24,822,850	21,682,877		
Investment properties 536,916 787,772 Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES	Reinsurance recoveries		11,523,502	20,909,905		
Property, plant and equipment 7,855,179 8,003,843 Total assets \$ 117,748,312 125,088,387 LIABILITIES Seneral insurance funds: \$ 29,115,961 25,314,896 Outstanding claims \$ 12,462,239 21,050,996 Other liabilities: 41,578,200 46,365,892 Other liabilities: 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,886,351 4,688,460 Uncarned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EGUITY Share capital 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 1nterest in own shares (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Right of use asset		301,196	412,798		
Total assets \$ 117,748,312 125,088,387	Investment properties		536,916	787,772		
Commonstraints	Property, plant and equipment		7,855,179	8,003,843		
General insurance funds: \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 41,578,200 46,365,892 Other liabilities: 341,578,200 46,365,892 Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 80,000 80,000 80,000 84,600 84,600 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678	Total assets	\$	117,748,312	125,088,387		
Unearned premium reserve \$ 29,115,961 25,314,896 Outstanding claims 12,462,239 21,050,996 41,578,200 46,365,892 Other liabilities:	LIABILITIES					
Outstanding claims 12,462,239 21,050,996 41,578,200 46,365,892 Other liabilities: *** Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity	General insurance funds:					
41,578,200 46,365,892 Other liabilities: Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Unearned premium reserve	\$	29,115,961	25,314,896		
Other liabilities: 3000000000000000000000000000000000000	Outstanding claims		12,462,239	21,050,996		
Accounts payable 11,512,407 15,050,985 Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$46,467,268 44,115,809			41,578,200	46,365,892		
Due to reinsurers 7,882,952 9,015,906 Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 11 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Other liabilities:					
Lease Liability 304,216 419,696 Accrued expenses and other liabilities 3,896,351 4,688,460 Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity						
Accrued expenses and other liabilities Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809						
Unearned commission reserve 6,106,918 5,431,639 Total liabilities 71,281,044 80,972,578 EQUITY Share capital						
Total liabilities 71,281,044 80,972,578 EQUITY Share capital Authorized, issued and fully paid:-						
EQUITY Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Unearned commission reserve		6,106,918	5,431,639		
Share capital Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Total liabilities		71,281,044	80,972,578		
Authorized, issued and fully paid:- 8,000,000 ordinary shares of \$0.01 each Retained earnings Interest in own shares (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809						
8,000,000 ordinary shares of \$0.01 each \$ 80,000 80,000 Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809						
Retained earnings 29,712,237 27,364,731 Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809						
Interest in own shares (84,600) (84,600) 29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809		\$				
29,707,637 27,360,131 Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809						
Non-controlling interest 16,759,631 16,755,678 Total equity \$ 46,467,268 44,115,809	Interest in own shares					
Total equity \$ 46,467,268 44,115,809			29,707,637	27,360,131		
	Non-controlling interest		16,759,631	16,755,678		
Total liabilities and equity 117,748,312 125,088,387	Total equity	\$	46,467,268	44,115,809		
	Total liabilities and equity		117,748,312	125,088,387		

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the nine months to September 30, 2021 (amounts expressed in Bahamian dollars)

	September 2021	September 2020
NCOME		
Net revenue from contracts with customers	15,088,725	13,783,488
Net premiums earned	3,418,412	3,434,551
Investment income	1,031,632	1,104,764
Total income	19,538,769	18,322,803
EXPENSES		
Salaries and employees benefits	8,299,460	7,843,348
Net claims incurred	934,519	1,098,713
Depreciation and amortization	497,068	558,091
Change in net unrealised loss on investments in		
securities	91,837	440,200
Other operating expenses	3,661,160	3,168,112
Total expenses	13,484,044	13,108,464
Net income	6,054,725	5,214,339
Other comprehensive income		
Unrealized gain on available for sale securities	-	<u>-</u>
Total comprehensive income	6,054,725	5,214,339
Equity holders of the Company	\$ 5,702,466	4,397,332
Non-controlling interests	352,259	817,007
	6,054,725	5,214,339
Earnings per share for the profit attributable to the		
equity holders of the Company	\$ 0.72	\$ 0.55

(unaudited)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the nine months to September 30, 2021 (amounts expressed in Bahamian dollars)

	Share Capital	Retained Earnings	Interest in own Shares	Other Comprehensive Income	Total Shareholders' Equity	Non- Controlling Interest	Total Equity
Balance at December 31, 2019	80,000	26,774,645	(84,600)		26,770,045	15,428,622	42,198,667
Total comprehensive income for the year: Net income Unrealised gain on	-	4,397,332			4,397,332	817,007	5,214,339
available for sale securities Distributions to owners: Dividends	-	(3,520,000)			(3,520,000)		(3,520,000)
Balance at September 30, 2020	80,000	27,651,977	(84,600)	_	27,647,377	16,245,629	43,893,006
Balance at December 31, 2020	80,000	27,364,731	(84,600)		27,360,131	16,755,678	44,115,809
Total comprehensive income for the year: Net income		5,702,466			5,702,466	352,259	6,054,725
Unrealised loss on available for sale securities Distributions to owners:			-			-	-
Dividends	-	(3,354,960)	-	-	(3,354,960)	(348,306)	(3,703,266)
Balance at September 30, 2021	80,000	29,712,237	(84,600)	-	29,707,637	16,759,631	46,467,268

(unaudited)

CONSOLIDATED STATEMENT OF CASH FLOWS

For the nine months to September 30, 2021 (amounts expressed in Bahamian dollars)

	September 2021	September 2020
Cash flows from operating activities:		
Net income for the period	6,054,725	5,214,339
Adjustments for:		
Unearned premium reserve	(1,040,365)	(673,520)
Depreciation and amoritization	497,068	558,091
Change in net unrealized losses on investments in securities	91,837	440,200
Interest income	(486,176)	(692,475)
Dividend income	(295,162)	(255,271)
Bad debts	36,000	36,000
Cash from operations before changes in assets and liabilities	4,857,927	4,627,364
(Increase)/decrease in assets:		
Accounts receivable	(10,519,261)	(13,027,465)
Due from insurance carriers	82,485	717,669
Prepayments and other assets	79,924	546,103
Prepaid reinsurance premiums	(3,139,973)	(862,885)
Reinsurance recoveries	9,386,403	114,423,083
Increase/(decrease) in liabilities:		
Unearned premium reserve	4,841,430	1,519,280
Outstanding claims	(8,588,757)	(110,922,857)
Due to related parties	<u>-</u>	14,438,255
Accounts payable, accrued expenses and other liabilities	(4,330,687)	(9,684,460)
Due to reinsurers	(1,132,956)	(27,262,176)
Unearned commission reserve	675,280	(155,316)
Net cash used in operating activities	(7,788,185)	(25,643,405)
Cash flows from investing activities:		
Net placement of term deposits	(82,554)	(140,587)
Purchase of property, plant and equipment	14,054	(291,598)
Sale of investments in securities	(849,750)	627,684
Interest received	560,178	786,829
Dividends received	295,162	255,272
Net cash (used in)/provided by investing activities	(62,910)	1,237,600
Cash flows from financing activities:	(2.254.222)	(2.700.000)
Dividends paid to shareholders	(3,354,960)	(3,520,000)
Principal payment of lease liability	(115,480)	(139,461)
Dividends paid to non-controlling interest	(348,306)	(2.050.401)
Net cash used in financing activities	(3,818,746)	(3,659,461)
Net decrease in cash and cash equivalents	(11,669,841)	(28,065,266)
Cash and cash equivalents at beginning of period	32,605,631	74,940,376
Cash and cash equivalents at end of period	20,935,790	46,875,110

NOTES TO CONSOLIDATED INTERIM FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

These consolidated interim condensed financial statements are prepared in accordance with IAS 34 Interim Financial Reporting. The accounting policies used in the preparation of the interim financial statements are consistent with those used in the annual financial statements for the year December 31, 2020.

2. SEGMENT INFORMATION

The Group is organized into two business segments; Insurance Agents & Brokers and General Insurance.

The segment results for the period ended September 30, 2021 are as follows:

	AGENTS	& BROKERS	UNDERWRITING	TOTAL	
Net revenue from contracts with customers	\$	16,867,899	(1,779,174)	15,088,725	
Net premiums earned		-	3,418,412	3,418,412	
Interest income		37,427	448,750	486,177	
Dividend income		290,637	236,729	527,366	
Other income		(200,652)	218,740	18,088	
	\$	16,995,312	2,543,457	19,538,769	
Insurance expenses		-	934,519	934,519	
Depreciation & amortization		462,196	34,872	497,068	
Change in net unrealized loss on investmen	t in securities		91,837	91,837	
Other expenses		10,992,658	967,962	11,960,620	
	\$	11,454,854	2,029,190	13,484,044	
NET INCOME	\$	5,540,458	514,267	6,054,725	

The segment results for the period ended September 30, 2020 are as follows:

	AG	ENTS & BROKERS	UNDERWRITING	TOTAL	
Net revenue from contracts with customer	rs \$	14,354,941	(571,453)	13,783,488	
Net premiums earned		-	3,434,551	3,434,551	
Interest income		155,643	536,832	692,475	
Dividend income		35,933	219,338	255,271	
Other income		4,684	152,334	157,018	
	\$	14,551,201	3,771,602	18,322,803	
Insurance expenses	\$	-	1,098,713	1,098,713	
Depreciation and amortization		520,727	37,364	558,091	
Change in net unrealized gain on investme	ent in secu	rities -	440,200	440,200	
Other expenses		10,117,671	893,789	11,011,460	
	\$	10,638,398	2,470,066	13,108,464	
NET INCOME	\$	3,912,803	1,301,536	5,214,339	

The segment assets and liabilities as at September 30, 2021 are as follows:

	AGE	NTS & BROKERS	UNDERWRITING	TOTAL	
Total assets	\$	48,279,614	69,468,698	117,748,312	
Total liabilities		28,084,919	43,196,125	71,281,044	

The segment assets and liabilities as at September 30, 2020 are as follows:

	AGE	NTS & BROKERS	UNDERWRITING	TOTAL	
Total assets	\$	81,675,587	88,401,489	170,077,076	
Total liabilities		63,233,322	62,950,748	126,184,070	